

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ALAMEDA COUNTY	
CDBG Administrator	ALAMEDA COUNTY	Housing and Community Development
HOPWA Administrator		
HOME Administrator	ALAMEDA COUNTY	Housing and Community Development
ESG Administrator	ALAMEDA COUNTY	Housing and Community Development
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

### Narrative

Alameda County, as an Urban County, is well positioned to coordinate the work of public, private, and non-profit organizations through which it will carry out the Consolidated Plan and Annual Action Plan.

Alameda County’s Housing and Community Development Department (HCD), is the lead agency responsible for overseeing the development of the Consolidated Plan for the Alameda County HOME Consortium (“Consortium”), which includes the cities of Alameda, Fremont, Hayward, Livermore, Pleasanton, San Leandro, and Union City, and the Urban County, which includes the cities of Albany, Dublin, Emeryville, Newark, and Piedmont, and the unincorporated areas of the County. These cities, along with various departments in Alameda County, will be the major public agencies responsible for administering programs covered by the Consolidated Plan.

Many groups and individuals were contacted in preparing the Consolidated Plan. The HOME Consortium maintains formal contact and works closely with the Public Housing Authorities located within the jurisdictions. The coordination and consultation for both the PHA Plan and the HOME Consortium’s Plan ensures that both groups will work together to empower local public housing residents and to coordinate efforts to obtain affordable housing programs in the Consortium area. The details of how this will take place are identified throughout both plans.

EveryOne Home is Alameda County's Continuum of Care Council, which continues to work on addressing homelessness on a county-wide basis. Much of the work of EveryOne Home is discussed in the homeless section and in the annual Continuum of Care funding application.

**Consolidated Plan Public Contact Information**

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## **PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

### **1. Introduction**

The Consolidated Plan is an important document for the HOME Consortium. Built on interagency coordination, consultation, and public participation, the Consolidated Plan focuses attention on housing and community development needs and resources available to meet these needs.

The FY20-FY24 Consolidated Plan was prepared through consultation with other public and private entities. The HOME Consortium Technical Advisory Committee, composed of staff from all jurisdictions in the HOME Consortium, met bi-monthly to provide policy input into the Action Plan planning process. The Alameda County Healthy Homes Department provided valuable information on the number of households at risk of lead poisoning, and the programs currently operating or planned to mitigate lead-based paint hazards. The three public housing authorities operating in the HOME Consortium (City of Alameda, City of Livermore, and Alameda County) were consulted to obtain current data on Public Housing and Section 8 housing needs, public housing improvements, and other activities.

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

EveryOne Home is a collective impact initiative founded in 2007 to facilitate the implementation of Alameda County, California's plan to end homelessness, known as the EveryOne Home Plan. In 2018, EveryOne Home updated that Plan now known as the Strategic Plan Update: Ending Homelessness in Alameda County. This Update recommends strategies and actions to reduce homelessness so that in five years no person without a permanent home would need to sleep outside. The Update focuses on 1) preventing homelessness; 2) ensuring safer and more dignified conditions for those experiencing homelessness; and 3) increasing permanent homes. The EveryOne Home Governance Charter memorializes how stakeholders govern the collective impact initiative to end homelessness and meet the federally-defined responsibilities of operating a HUD Continuum of Care as found in the Continuum of Care Program Rule at §578 and its related HUD rules, regulations and notices, direct the work of the backbone organization, and promote partnership and accountability among the various leadership bodies. EveryOne Home convenes stakeholders, develops policies for the housing crisis response system, and tracks outcomes through the following committees: EveryOne Home Membership, Leadership Board, Results Based Accountability, HUD CoC Committee, HMIS Oversight Committee, System Coordination Committee, and Youth Action Board. Stakeholders include people with lived experience, community advocates, service providers, County agencies, and City departments from the fields of housing, homelessness, social services, healthcare, criminal justice and others.

In 2019, EveryOne Home with the support of HUD technical assistance from Abt Associates is facilitating a community process for housing crisis response system modeling which will lead to a model of the optimal housing crisis response system in Alameda County with specific crisis and housing inventory recommendations. Leadership across the continuum are coordinating closely to design and implement an optimal system that will both address the crisis needs of people experiencing homelessness as well as their permanent housing needs. Community stakeholder's have agreed to use the optimal model developed through the system planning process to guide strategic funding decisions for existing and new federal, state, and local resources.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

Stakeholders in Alameda County have been assessing the needs of persons experiencing homelessness and working to improve our response across the county since the founding of Alameda County-wide Homeless Continuum of Care Council in 1997. The collaboration includes cities and Alameda County government agencies representing three separate care systems — homeless services, HIV/AIDS services and mental health services — that share overlapping client populations. Alameda Countywide Homeless and Special Needs Housing Plan, now known as the EveryOne Home plan, helped to form EveryOne Home into a community-based organization to implement the Plan and now serves as the County's Continuum of Care.

EveryOne Home coordinates local efforts to address homelessness, seeks to maintain the existing service capacity, build new partnerships that generate greater resources for the continuum of housing, services, and employment, and establish inter-jurisdictional cooperation. EveryOne Home leverages substantial federal, state, and local resources for homeless housing and services, standardize data collection, and facilitate a year-round process of collaboration. EveryOne Home includes representation from HOME Consortium jurisdictions and CDBG entitlement jurisdictions in the County, service providers and advocates, homeless or formerly homeless persons, representatives of the faith community, business representatives, and education and health care professionals. EveryOne Home receives administrative funding through Alameda County's General Fund as well as contributions from each of Alameda County's jurisdictions.

The EveryOne Home plan is structured around three major goals: 1) preventing homelessness; 2) ensuring safer and more dignified conditions for those experiencing homelessness; and 3) increasing permanent homes.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

Alameda County Housing and Community Development Department through HMIS and leadership of the EveryOne Home Performance Management Committee supports the EveryOne Home initiative to establish system wide outcomes and to evaluate effectiveness of programs against those outcomes. These outcomes include shortening the period of time homeless and reducing the recidivism rates for homeless people.

Consultation with EveryOne Home, the Alameda Countywide Continuum of Care, on the use of Emergency Solutions Grant (ESG) funds, began in early 2012, when representatives from the City of Berkeley, the City of Oakland, Alameda County Housing and Community Development Department (Urban County grantee), and EveryOne Home worked together to implement the new ESG requirements in a way that would be consistent county-wide and would continue a collaboration which began in 2009 with American Recovery and Reinvestment Act (ARRA) Homelessness Prevention and Rapid Re-housing (HPRP) funds. This collaboration resulted in the creation of Priority Home Partnership (PHP), which was a single county-wide program to implement HPRP. EveryOne Home held a community-wide meeting at which additional consultation and public input into the use of ESG funds was solicited. A series of meetings with EveryOne Home and the ESG grantees continues through the year and a coordinated ESG program was established and began implementation in early 2013. This coordinated program will use this same structure for FY20-FY24 ESG funding.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Alameda County Entitlement Jurisdictions
	<b>Agency/Group/Organization Type</b>	Other government - County Other government - Local Regional organization Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Alameda County and all of the cities in Alameda County meet to discuss regional issues affecting all jurisdictions and to coordinate consultations. Many neighborhood group were also consulted in preparing the Analysis of Impediments to Fair Housing Choice. The group has also made decisions concerning FY20 HOME funds (CHDO and Urban County) being shifted into being used in a TBRA program for low-income people who are experiencing difficulties in paying their rent due to COVID-19 shelter-in place requirements causing job loss.
2	<b>Agency/Group/Organization</b>	Alameda County Healthy Homes
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Meetings between Healthy Homes and Urban County to develop strategies for the ways that Healthy Homes programs could meet the needs of Urban County jurisdictions and residents for the Con Plan period.

3	<b>Agency/Group/Organization</b>	Housing Authority of Alameda County
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	All Housing authorities in Alameda County (Oakland, Berkeley, City of Alameda, Livermore and Alameda County) participated in the planning and development of the Analysis of Impediments to Fair Housing Choice Plan.

**Identify any Agency Types not consulted and provide rationale for not consulting**

Efforts were made to include as broad a group of community stakeholders as possible. No agency types were excluded from participation.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	EveryOne Home	Drive the development of the homelessness activity goals.

**Table 3 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

Alameda County consulted with representatives of twelve local governments within the HOME Consortium and Urban County in preparation of this plan. Additionally, all of the HOME entitlement jurisdictions (Alameda County, Berkeley and Oakland) meet to coordinate planning efforts.

The County will continue to partner with local governments and State agencies to ensure full and complete implementation of the Consolidated Plan.

**Narrative**

CDBG, ESG and HOME program waivers were enacted due to COVID-19 response including reducing the public comment period from 30 days to 5 days.

## **PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

All aspects of programs administered by HCD are conducted with freedom of access for all interested persons. Citizens are encouraged to be involved in the development of programs offered by HCD including recommending program policies and funding, the five-year Consolidated Plan, Annual Action Plan, Substantial Amendments to the Consolidated/Action Plans, Consolidated Annual Performance and Evaluation Report, and the Community Participation Plan. Community participation is a very important part of the Consolidated Plan development process. Many organizations were contacted during the development period including homeless service providers, service clients, people-at-risk of homelessness and other special needs groups such as people with disabilities, frail elderly, or people with alcohol and/or other drug problems.

A pre-draft public hearing on the Consolidated Plan took place on January 14, 2020 at the Housing and Community Development Advisory Committee meeting. A public Hearing on the *Analysis of Impediments to Fair Housing Choice (AI)* took place on November 12, 2019 also at the Housing and Community Development Advisory Committee meeting. The purpose of the meetings was to present an overview of the Consolidated Plan and AI, and review and solicit input on the housing and community development needs in the HOME Consortium. No public comments were received.

In March 2020, HUD enacted a series of program waiver for ESG, CDBG and HOME programs including being able to delay the submission of the Con Plan until July 6, 2020 and reducing the public comment period from 30 days to 5 days. The 5-day public comment period for the Consolidated Plan will take place from June 15 - June 19, 2020. A public hearing held via Zoom Conference will be held on June 18, 2020 to take comments on the draft HOME Consortium Consolidated Plan. Public Notices are placed in the following newspapers: Alameda Times Star, Oakland Tribune, Hayward Daily Review, Fremont Argus and the Tri-Valley Herald and on jurisdictional websites. Any comments are recorded in the meeting and will be listed below.

The draft Consolidated Plan will be placed on jurisdictional websites. Once the Consolidated Plan is adopted, it will be made available along with any substantial amendments (if necessary) and the annual performance reports made to the general public.



**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>
1	Public Hearing	Non-targeted/broad community	Six HCDAC members and four HCD staff	No comments were received	N/A	
2	Public Hearing	Non-targeted/broad community	Eight HOME Consortium members and one HCD staff	No comments were received	N/A	
3	Newspaper Ad	Non-targeted/broad community	Five local newspaper received notice of a 5-day public comment period and public hearing.			

**Table 4 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ALAMEDA	
CDBG Administrator	ALAMEDA	City of Alameda-Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

**Table 5 – Responsible Agencies**

### Narrative

### Consolidated Plan Public Contact Information

**PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

**1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 6– Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>

**Table 7 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

**Narrative**

**PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>

**Table 8 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	UNION CITY	
CDBG Administrator	UNION CITY	ECD/HCD
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		
		Not applicable

Table 9 – Responsible Agencies

### Narrative

### Consolidated Plan Public Contact Information

**PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

**1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 10– Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?

**Table 11 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

**Narrative**



**PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>

**Table 12 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	FREMONT	
CDBG Administrator		Human Services Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 13 – Responsible Agencies

### Narrative

#### Consolidated Plan Public Contact Information

**PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

**1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 14– Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?

**Table 15 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

**Narrative**

**PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>

**Table 16 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HAYWARD	
CDBG Administrator	HAYWARD	Community Services Division
HOPWA Administrator		
HOME Administrator	HAYWARD	Department of Housing and Community Development
HOPWA-C Administrator		

**Table 17 – Responsible Agencies**

### Narrative

#### Consolidated Plan Public Contact Information

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## **PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

### **1. Introduction**

The City participates in the EveryOne Home CoC, providing funding, feedback, data, and insights into what homelessness and the affordable housing landscape looks like in Hayward. In December 2006, City Council adopted the Alameda Countywide Homeless and Special Needs Housing Plan, also known as the EveryOne Home Plan. This is a long-term special needs housing plan which seeks to address the housing-related needs of persons with serious mental illness, those living with HIV/AIDS, and those who are homeless. The EveryOne Home Plan reflects an increased recognition among healthcare and services agencies throughout Alameda County that affordable housing is crucial to the achievement of public and mental health program outcomes. Without stable, decent, and affordable housing efforts to promote public and mental health among low income populations in the County are compromised. In January 2008, EveryOne Home became a community-based organization and the official Alameda Countywide Continuum of Care, with governmental entities collectively funding operations and serving on its strategic Leadership Board.

The EveryOne Home Plan was most recently updated in 2018 in response to the dramatic increase in homelessness in the County. It proposes strategies of expanding capacity, increasing investment, building stronger partnerships, and aligning public policies in order to prevent people from becoming homeless, protect the dignity of people experiencing homelessness, and expand housing opportunities.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

Hayward and its partners at Alameda County have a history of collaborative efforts focused at the consumer or provider level, with a growing focus in the last decade on coordination at the systems level. Through its participation in the EveryOne Home CoC, Hayward has access to the CoC's enhanced coordination efforts by bringing together housing providers, public and private partners, and direct service agencies. Such efforts include expanding the system's capacity to prevent homelessness through outreach services, temporary financial and legal assistance, and increased access to permanent supportive and subsidized permanent housing. Hayward also works to ensure its local policies are rooted in best practices, are racially equitable, and advance efforts to reduce homelessness and protect the dignity, health, and safety of individuals experiencing homelessness.

For more detailed information please refer to the Alameda County EveryOne Home Plan at [www.everyonehome.org](http://www.everyonehome.org).

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

Stakeholders in Alameda County have been assessing the needs of persons experiencing homelessness and working to improve our response across the county since the founding of Alameda County-wide Homeless Continuum of Care Council in 1997. The collaboration includes cities and Alameda County government agencies representing three separate care systems — homeless services, HIV/AIDS services, and mental health services — that share overlapping client populations. The Alameda Countywide Homeless and Special Needs Housing Plan, now known as the EveryOne Home Plan, helped to form EveryOne Home into a community-based organization to implement the Plan and now serves as the County’s Continuum of Care.

EveryOne Home coordinates local efforts to address homelessness, seeks to maintain the existing service capacity, build new partnerships that generate greater resources for the continuum of housing, services, and employment, and establish inter-jurisdictional cooperation. EveryOne Home leverages substantial federal, state, and local resources for homeless housing and services, standardizes data collection, and facilitates a year-round process of collaboration. EveryOne Home includes representation from HOME Consortium jurisdictions and CDBG entitlement jurisdictions in the County, service providers and advocates, homeless or formerly homeless persons, representatives of the faith community, business representatives, and education and health care professionals. EveryOne Home receives administrative funding through Alameda County’s General Fund as well as contributions from each of Alameda County’s jurisdictions.

In 2018, EveryOne Home undertook a Strategic Update to its Plan to End Homelessness (“Plan”), previously drafted in 2007. The Plan offers ambitious and coordinated strategies and actions to reduce the Alameda County nightly homeless count to 2,200—meaning no one would have to sleep without shelter. In February of 2020, the City of Hayward passed a resolution to endorse the EveryOne Home Plan. The City of Hayward is committed to working collaboratively with County and Continuum of Care partners to regionally address the needs of homeless persons.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

The City of Hayward is not an entitlement Emergency Solutions Grant (ESG) grantee. However, the City works in collaboration with the local CoC to determine the need for local funds. The City consults with the CoC to develop performance standards and evaluate the outcomes of projects and activities funded with CDBG in alignment with ESG goals.

Should the City receive any ESG funds during the next five years, staff will utilize the Alameda County Priority Home Partnership ESG Policies and Procedures Manual, which covers policies and procedures



for all ESG recipients and sub-recipients operating programs within Alameda County. Through HMIS and leadership of the EveryOne Home Performance Management Committee, the Alameda County Housing and Community Development Department supports the EveryOne Home initiative to establish system wide outcomes and to evaluate effectiveness of programs against those outcomes. These outcomes include shortening the period of time individuals are homeless and reducing the recidivism rates for homeless people.

Consultation with EveryOne Home on the use of Emergency Solutions Grant (ESG) funds began in early 2012, when representatives from the City of Berkeley, the City of Oakland, Alameda County Housing and Community Development Department (Urban County grantee), and EveryOne Home worked together to implement the new ESG requirements in a way that would be consistent county-wide and would continue a collaboration which began in 2009 with American Recovery and Reinvestment Act (ARRA) Homelessness Prevention and Rapid Re-housing (HPRP) funds. This collaboration resulted in the creation of Priority Home Partnership (PHP), which was a single county-wide program to implement HPRP. EveryOne Home held a community-wide meeting at which additional consultation and public input into the use of ESG funds was solicited. A series of meetings with EveryOne Home and the ESG grantees continued through the year and a coordinated ESG program was established and began implementation in early 2013. This coordinated program will use this same structure for future ESG funding.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 18– Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	City of Hayward
	<b>Agency/Group/Organization Type</b>	Housing Service-Fair Housing Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Hayward is the lead agency of the Consolidated Plan.
2	<b>Agency/Group/Organization</b>	Alameda County Housing and Community Development
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Other government - County Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Meetings and email discussion. Improved understanding of Housing needs and overall needs of county as a whole.

3	<b>Agency/Group/Organization</b>	EveryOne Home
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Publicly Funded Institution/System of Care Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Meetings and email discussion. Anticipated improved coordination of financial resources, alignment of goals, and policy development. Improved understanding of homelessness issues and resources across Alameda County	

**Identify any Agency Types not consulted and provide rationale for not consulting**

There were no agency types not intentionally consulted. All comments were welcome.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Alameda County Continuum of Care	The Alameda County Continuum of Care implements the EveryOne Home Plan which aims to end homelessness in the county. The Plan envisions that all persons at risk of homelessness and extremely low-income residents have a safe, supportive and permanent place to call home with services available to help them stay housed and improve the quality of their lives.
2018 Community Needs Assessment	City of Hayward	The 2018 Community Needs Assessment (CNA) helps the City to determine the human needs of vulnerable residents, identify barriers/gaps in service, and provide validated data that meet HUD community input requirements in the development of the 2020-2024 Consolidated Plan and for allocating public service funds.
2020 Regional Analysis of Impediments (AI)	Alameda County	The 2020 Regional AI reflects the countywide effort to increase fair housing choice for all residents in the county and affirmatively further fair housing. The AI summarizes the findings including the primary issues and contributing factors to barriers to fair and affordable housing. The AI helps to inform the priority needs of the City of Hayward as it prepares the Strategic Plan.
City of Hayward 2019 Homeless Count	EveryOne Home	The City of Hayward 2019 Homeless Count helps to inform the homeless population demographics in the City and describe where there are gaps in services. This report helped to inform public services in the Strategic Plan.
Alameda County 2019 Homeless Count	EveryOne Home	The Alameda County 2019 Homeless Count helps to inform the homeless population demographics in the Hayward and describe where there are gaps in services. This report helped to inform public services in the Strategic Plan.

**Table 19 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

The City had extensive consultation with HUD, as well as Alameda County through both the CoC and HOME consortium.

## Narrative

**PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities  Non-targeted/broad community  Residents of Public and Assisted Housing	Public notice regarding Public Hearing scheduled June 23, 2020			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	June 23, 2020 Public Hearing	TBD		
3	Public Meeting	Non-targeted/broad community	Community Services Commission Meeting, March 18, 2020 - discussion of funding priorities.	Comments received by representatives from funded agencies. Summary will be included in final draft of the Consolidated Plan.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Website provided information in English and Spanish on public hearing for Consolidated Plan	No comments received		
5	Public Meeting	Non-targeted/broad community	Council work session on the community agency funding process and consolidated plan on May 19, 2020	TBD		



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Internet Outreach	Non-targeted/broad community	Social media outreach to promote public comment period for consolidated plan and FY20-21 funding recommendations.	No comments received		

**Table 20 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	LIVERMORE	
CDBG Administrator	LIVERMORE	City of Livermore-Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

**Table 21 – Responsible Agencies**

### Narrative

### Consolidated Plan Public Contact Information

## **PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

### **1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

The Five-Year Strategic Plan for Fiscal Years 2020-2024 and the Annual Action Plan for the first year of the Strategic Plan was prepared through consultation with other public and private entities. The HOME Consortium Technical Advisory Committee, composed of staff from all jurisdictions in the HOME Consortium, met bi-monthly to provide policy input into the Action Plan planning process. The Alameda County Healthy Homes Program provided valuable information on the number of households at risk of lead poisoning, and the programs currently operating or planned to mitigate lead-based paint hazards. The three public housing authorities operating in the HOME Consortium (City of Alameda, City of Livermore, and Alameda County [including the City of Dublin]) were consulted to obtain current data on Public Housing and Section 8 housing needs, public housing improvements, and other activities.

There are a number of non-profit organizations whose activities are related to the provision of affordable housing and human service programs in the City of Livermore. The City actively works with the following groups: Interfaith Housing; Eden Housing; Housing Consortium of the East Bay; Hello Housing; Mid-Peninsula Housing; ECHO Housing; Tri-Valley Haven; Shepherd's Gate; Livermore Homeless Refuge; CityServe of the Tri-Valley; Habitat for Humanity; Open Heart Kitchen; Abode Services; East Bay Innovations; GRID Alternatives; Spectrum Community Services; Tri-City Health Center; Kaiser Permanente, Stanford Valley Care; Community Resources for Independent Living; Hively; Kaleidoscope/Easter Seals Bay Area; Axis Community Health; Alameda County Housing and Community Development; Livermore Area Recreation and Park District (LARPD); Livermore Valley Joint Unified School District (LVJUSD); Tri-Valley Housing Opportunity Center (TVHOC); Tri-Valley Non-Profit Alliance; Block by Block; Faith Communities (Asbury Methodist, Cornerstone, Universal Unitarian, Celebration, Discovery, Crosswinds); Community Association for Preschool Education (CAPE); CALICO; Legal Assistance for Seniors; and Senior Support Program of the Tri-Valley.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

Coordination with Alameda County departments, local jurisdictions, East County service providers, community groups, and citizens provide a broad knowledge base of housing and social service needs

within Livermore. Organizations serving the homeless, including Alameda County Health Care Services Agency, Alameda County Health Care for the Homeless, EveryOne Home, and local homeless service providers, advise on the needs of the homeless.

Activities to address the housing needs of the homeless, extremely low-income persons with serious mental illness, and/or those living with HIV/AIDS center on the implementation of the EveryOne Home Plan throughout Alameda County. The EveryOne Home Strategic Plan was updated in 2018. It was a year-long community process that included 25 key stakeholder interviews, six focus groups with 70 people currently experiencing homelessness, multiple community forums with over 200 hundred participants, and a review of best practices and plans from community forums with similar homeless populations and housing markets. It is also informed by data from countywide Point-In-Time (PIT) Homeless Counts, homeless housing and services inventories, and the Homeless Management Information System Housing and Human Services staff, Commissioners, and Police liaison officers from all three East County cities participated in the coordination of the PIT count.

The City of Livermore is supportive of the EveryOne Home initiatives to establish system-wide outcomes and to evaluate effectiveness of programs against those outcomes. The key is to allow each City to align the plan with the local strategies to address homelessness. The updated EveryOne Home plan includes pursuing strategies that prevent people from becoming homeless, expand affordable housing, offer critical interventions that ensure the safety and dignity of people living without housing, and urgently reduce homelessness in our most impacted and vulnerable communities. Homes end homelessness. While this plan supports short-term interventions—such as shelter, safe parking, outreach, and hygiene stations—the goal is not more shelter, it is fewer people needing shelter. The plan calls for ending homelessness by preventing it before it starts and expanding permanent, affordable housing.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 22– Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Alameda County Housing and Community Development
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Livermore is a part of the Alameda County HOME Consortium, which includes all 9 jurisdictions. As a Consortia there are numerous consultation meetings to discuss individual and regional strategies, approaches and trends. The Consortia and the Local Housing Authorities consulted to hold various local community group meetings that contributed to the Analysis of Impediments regional document. In addition, the City works closely with the department to administer homelessness programs funded through the State.
2	<b>Agency/Group/Organization</b>	Alameda County Healthcare for the homeless
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City participates in monthly meetings of the ACHCH. Consultation with ACHCH staff includes assessment of East County Services and need for general health, behavioral, mental and drug addiction services. East County is working towards implementing a Street Outreach Medical Team.
3	<b>Agency/Group/Organization</b>	Alameda County Everyone HOME
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City participates in all the planning meetings related to the Strategic Plan to reduce homelessness in Alameda County. The City participated in the Point in Time Count for the East County.
4	<b>Agency/Group/Organization</b>	ABODE SERVICES
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
5	<b>Agency/Group/Organization</b>	Tri-Valley Haven for Women
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
6	<b>Agency/Group/Organization</b>	AXIS COMMUNITY HEALTH
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Health
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
7	<b>Agency/Group/Organization</b>	OPEN HEART KITCHEN
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Senior and unsheltered meals
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
8	<b>Agency/Group/Organization</b>	SPECTRUM
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Senior and disabled Meals

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	CALICO Center
	<b>Agency/Group/Organization Type</b>	Services-Children Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Children/victims of abuse
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
10	<b>Agency/Group/Organization</b>	SENIOR SUPPORT OF THE TRI-VALLEY
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	seniors
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.
11	<b>Agency/Group/Organization</b>	LEGAL ASSISTANCE FOR SENIORS
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	seniors
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City coordinates and meets regularly with services providers to assess needs and establish ways to coordinate services & partnerships on a regional level.

**Identify any Agency Types not consulted and provide rationale for not consulting**



**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Alameda County Housing and Community Development Agency	The City's goals also provide for housing and services for all income levels including homeless, persons with mental health issues and all special need populations.

**Table 23 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

There are many goals and priorities that align related to the needs in Dublin, Livermore and Pleasanton. The three cities regularly meet and collaborate on efforts to assess and develop capacity building for the Tri-Valley services providers within the three cities. The three cities combined the allocation of the Emergency Homeless Impact funds, Homeless Emergency Aid Program Funds to implement crisis stabilization services as a Tri-Valley Region. In addition, the three cities are in the process of developing a Tri-Valley Regional Homelessness Strategic Framework and will be conducting a more comprehensive needs assessment that will update the 2012 Needs assessment.

**Narrative**

## **PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

Consolidated Plan priorities and FY20 Annual Action Plan were developed through a series of community meetings, public hearings and outreach conducted by the City and the Human Services Commission (HSC) and included input from a variety of residents, community organizations, agencies, the Livermore Human Services Commission, the Livermore City Council, and other stakeholders.

The HSC facilitated multiple community needs workshops to inform the 2020-2024 Consolidated Plan priorities they discussed at their December 18, 2018 meeting and presented to Council on February 25, 2019. The meetings were publicly noticed as required. In addition, the City's Subcommittee on Homelessness led a community process developing a framework to address short, intermediate, and long-term strategies to address homelessness. Three community meetings held as part of this process are described below.

A 5-day public review period on the draft FY 2020-2024 Consolidated Plan and 2020-2021 Action Plan, which was coordinated with the Alameda County HOME Consortium, was from June 15, 2020 through June 19, 2020. The City of Livermore's notice of the 5-day review period and the City Council's public hearing date was noticed in the Valley Times and the local Spanish newspaper, El Mensajero. Alameda County also published notices regarding the HOME Consortium Annual Action Plan document in newspapers throughout the County. The City made the draft Livermore documents available for public review at City Hall and made it available electronically via an email request to the City Clerk. A public hearing to consider Livermore's FY 2020-24 Consolidated Plan and 2020-21 Action Plan was held at the City Council's June 22, 2020 meeting.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
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1	Public Meeting	Non-targeted/broad community	The first community workshop was held on October 9, 2018 with a focus on Housing and Homelessness. The community meeting was attended by 43 community members, providers and Human Services Division staff.	The meeting was facilitated in a workshop format. All comments were recorded for the various topics. Each participant was asked to prioritize their top three subcategories from highest to lowest. The subcategories included Housing, Temporary/transitional/Emergency Shelter, Safety Net Services, Basic Needs, Homeless Prevention, Housing Navigation, Outreach/Information and Referral and Other important topics not covered in the main	All comments were accepted.	<a href="http://laserfiche.cityoflivermore.net/WebLink7/Browse.aspx?id=284316&amp;dbid=0&amp;repo=CityOfLivermore">http://laserfiche.cityoflivermore.net/WebLink7/Browse.aspx?id=284316&amp;dbid=0&amp;repo=CityOfLivermore</a>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
				subcategories. Each Commissioner facilitated a group in the corresponding subcategory and discussed that needs, challenges and resources needed.		

2	Outreach to unsheltered	Unsheltered people	The unsheltered focus group was held on November 7, 2018. 27 individuals from the homeless community attended the discussion and provided valuable information.	The focus group was facilitated by staff and recorded on whitepaper during the discussion. Highlights from the focus group included a robust discussion on the need for a safe parking program, restroom/showers, job training/employment services, storage, assistance with navigation of social/mental health services and many more topics that are important. The focus group was a success, as staff received valuable	All comments were accepted.	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
				information on gaps in services and the need for specific services from the Livermore homeless community.		



3	Public Meeting	Non-targeted/broad community	The community meeting was held on November 13, 2018 and attended by 16 community members, providers and Human Services Division staff.	The meeting was facilitated in a workshop format. All comments were recorded for the various topics. Each participant was asked to prioritize their top three subcategories from highest to lowest. The subcategories included Seniors, Youth, Health, Employment, and Education important topics not covered in the main subcategories. Each Commissioner facilitated a group in the corresponding subcategory and	All comments were accepted.	<a href="http://laserfiche.cityoflivermore.net/WebLink7/Browse.aspx?id=284316&amp;dbid=0&amp;repo=CityOfLivermore">http://laserfiche.cityoflivermore.net/WebLink7/Browse.aspx?id=284316&amp;dbid=0&amp;repo=CityOfLivermore</a>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
				discussed that needs, challenges and resources needed.		
4	Public Meeting	Non-targeted/broad community	On March 14, 2019, the Subcommittee hosted the first of three community meetings on short-term strategies. Thirty-seven community members attended the meeting.	Nine spoke during public comment, and an additional 11 filling out written comments cards.	All comments were accepted.	<a href="http://www.cityoflivermore.net/citygov/cdd/hhs/homelessness/subcommittee.htm">http://www.cityoflivermore.net/citygov/cdd/hhs/homelessness/subcommittee.htm</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
5	Public Meeting	Non-targeted/broad community	On April 24, 2019, the Council Subcommittee hosted the second community meeting on short-term strategies. The meeting was attended by 42 community members.	Six providing public comments and an additional five filling out written comment cards.	All comments were accepted.	<a href="http://www.cityoflivermore.net/citygov/cdd/hhs/homelessness/subcommittee.htm">http://www.cityoflivermore.net/citygov/cdd/hhs/homelessness/subcommittee.htm</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
7	Public Hearing	Non-English Speaking - Specifically other language: Spanish  Non-targeted/broad community	On June 22, 2016, the Council held a public hearing to hear public comment related to the Five Year Consolidated Plan FY2020-2024.		All comments were accepted.	

**Table 24 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SAN LEANDRO	
CDBG Administrator	SAN LEANDRO	Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

**Table 25 – Responsible Agencies**

### Narrative

The City of San Leandro is the Lead Agency for the United States Department of Housing & Urban Development (HUD) Community Development Block Grant (CDBG) Program. The City's Senior Housing Specialist in the Community Development Department Housing Services Division is responsible for administering the CDBG program, which includes developing the Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance Evaluation Reports (CAPERs), and is the liaison to Alameda County for matters related to the HOME Investment Partnerships (HOME program) (the City of San Leandro is a member of the Alameda County HOME Consortium).

### Consolidated Plan Public Contact Information

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## **PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)**

### **1. Introduction**

The FY 2020-2024 Con Plan is an important document for the HOME Consortium. Built on interagency coordination, consultation, and public participation, the Con Plan focuses attention on housing and community development needs and resources available to meet these needs.

#### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

The Con Plan will be prepared through consultation with other public and private entities. The HOME Consortium Technical Advisory Committee, composed of staff from HOME Consortium members, meets bi-monthly to provide policy input into the Con Planning process.

The City will continue to administer CDBG, HOME, and local funds to provide housing programs, public service assistance, capital improvements, and economic development activities for eligible residents and neighborhoods. Housing-related activities are coordinated among City divisions, including Planning and Housing Services. The City also coordinates with Alameda County, HOME Consortium members, and non-profit agencies to address housing needs. The City will work with Alameda County to administer HOME funds for acquisition, rehabilitation, and/or new construction of affordable rental housing as well as tenant-based rental assistance. The City will continue to contract for housing services such as fair housing, tenant/landlord counseling and legal services, and first-time homebuyer services. The City staff will continue to work closely with local non-profit agencies, the County, and HOME Consortium members to identify permanent affordable, emergency and transitional housing needs (along with necessary supportive services) for the homeless and/or persons with special needs. HOME Consortium members have agreed to continue funding the regional Tenant-Based Rental Assistance (TBRA) for Homeless Families Program, a transitional housing program that provides short-term rental subsidies, job preparation and placements, case management, and other support services to assist homeless families attain permanent housing. In addition, the Housing Authority of Alameda County (HACA) administers the HUD Section 8 Housing Voucher Program for residents, and will continue support for the HACA in its efforts to maintain the current level of vouchers for eligible San Leandrans.

Since 2010, public services have been supported by CDBG funds and General Funds through the Community Assistance Grant Program (CAP). Efforts will continue to include the Human Services Commission (HSC) and non-profit agencies to improve and evaluate the needs assessment and funding process. The City's Recreation and Human Services Department hired Urban Strategies Council to conduct a Human Services Gap Analysis that was completed in April 2017. In October 2018, Staff proposed to City Council targeted areas of implementation based on the Gap Analysis and have

proceeded to use it to prioritize expenditures of CDBG and CAP funds. Gaps were identified in the following services offered to residents: high-level mental and behavioral health needs, child and family enrollment in CalFresh, cuts to critical safety net programs, and domestic and intimate partner violence.

CDBG funds are expected to be made available for City-initiated and/or non-profit capital improvement projects. If feasible, non-profit improvements will be coordinated within the City's Planning, Building & Safety Services, Engineering & Transportation, Public Works Departments, and the City Council.

Commercial revitalization efforts, will continue through Economic Development (ED) staff. ED staff work closely with CDBG staff, local business organizations (such as the Chamber of Commerce and Downtown Business Association), surrounding communities, and various other economic development organizations to better address and determine the City's future economic and job needs.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

EveryOne Home is the Alameda County-wide Continuum of Care coordinating agency working to address the housing needs of the homeless, and extremely low-income persons with serious mental illness and/or those living with HIV/AIDS. The first County-wide planning efforts began in 2004 that resulted in the EveryOne Home Plan. The planning effort was a unique collaboration among community stakeholders, cities and Alameda County government agencies representing three separate care systems — homeless services, HIV/AIDS services, and mental health services — that share overlapping client populations and a recognition that stable housing is a critical cornerstone to the health and well-being of homeless—and those at-risk of becoming homeless-- in our communities. Since its publication in 2006 the Plan has been adopted by the Alameda County Board of Supervisors and all fourteen (14) cities, including San Leandro, and endorsed by numerous community organizations. In 2018 EveryOne Home completed the Strategic Update to this plan that has been endorsed and/or adopted by 136 Cities, other Governmental Agencies and non-profit organizations.

Implementation of the EveryOne Home Plan is guided by a Leadership Board comprised of jurisdictional appointed members and key community constituencies such as consumers, cities, nonprofit service providers and housing developers, businesses, law enforcement, housing authorities, and faith-based organizations.

The original vision for the EveryOne Home Plan was a comprehensive region-wide solution to end homelessness by 2020. The 2018 update identified extenuating circumstances that required a revisit of the Plan including shortages of affordable housing, gentrification, disparities in opportunities for all with



regard to income, deinstitutionalization, and an inadequate social safety net are among many of the factors contributing to the recent increases in homelessness. EveryOne Home partners are working on five core strategies:

1) Prevent homelessness and other housing crises; 2) Increase housing opportunities for homeless and extremely low-income households; 3) Deliver flexible services to support stability and independence; 4) Measure success and report outcomes; and 5) Develop long-term leadership and build political will.

The City of San Leandro will continue to provide pro-rata funding in supporting the administration and implementation of the EveryOne Home Plan.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

THIS SECTION TO BE UPDATED IN FINAL VERSION

Alameda County Housing and Community Development Department through HMIS and leadership of the EveryOne Home Performance Management Committee is supportive of the EveryOne Home initiative to establish system wide outcomes and to evaluate effectiveness of programs against those outcomes. These outcomes include shortening the period of time being homeless and reducing the recidivism rates for homeless people.

Consultation with EveryOne Home, the Alameda Countywide Continuum of Care, on the use of Emergency Solutions Grant (ESG) funds, began early in 2012, when representatives from the City of Berkeley, the City of Oakland, Alameda County Housing and Community Development Department (Urban County grantee), and the Executive Director of EveryOne Home worked together to implement the new ESG requirements in a way that would be consistent county-wide and would continue a collaboration which began in 2009 with the American Recovery and Reinvestment Act (ARRA) Homelessness Prevention and Rapid Re-housing (HPRP) funds. This collaboration resulted in the creation of the Priority Home Partnership (PHP), which was a county-wide program to implement HPRP. In order to learn from the best practices established by PHP, the group agreed to meet regularly to prepare for the submission of this Substantial Amendment and to coordinate around the use of future ESG funding via regular meetings and discussions with EveryOne Home. Subsequent to those calls, on March 1, 2012, EveryOne Home held a community-wide meeting at which additional consultation and public input into the use of ESG funds was solicited. A series of meetings with EveryOne Home and the ESG grantees continued through the year and a coordinated ESG program was established and began implementation in early 2013. This coordinated program will use this same structure for FY 2015-2016 ESG funding.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 26– Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	City of San Leandro Senior Commission
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	On January 16, 2020 staff presented the information on the Consolidated Planning process to the Senior Commission and requested feedback on the 5 Year Consolidated Plan Priority Needs with regard to public services.
2	<b>Agency/Group/Organization</b>	City of San Leandro Recreation and Parks Commission
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	On February 5, 2020 staff presented the information on the Consolidated Planning process to the Recreation and Parks Commission and requested feedback on the 5 Year Consolidated Plan Priority Needs with regard to public services.
3	<b>Agency/Group/Organization</b>	City of San Leandro Human Services Commission
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	On February 26, 2020 staff presented the information on the Consolidated Planning process to the Human Services Commission and requested feedback on the 5 Year Consolidated Plan Priority Needs with regard to public services.

**Identify any Agency Types not consulted and provide rationale for not consulting**

The City made efforts to include as broad a group of community stakeholders as possible. No agency types were excluded from participation.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	EveryOne Home	Alameda County-wide plan to address homelessness, HIV/AIDS housing & services, rapid rehousing and those activities to eliminate homelessness.
Housing Element	City of San Leandro, Community Development Department, Housing Division	The City of San Leandro's Housing Element for 2015-2023 provides direction on the production of new market-rate and affordable homes and guides the city's housing programs and activities. It includes policies and actions related to new construction and rehabilitation, affordable housing development, first-time homebuyer programs, housing for seniors and others with special needs and fair housing practices in San Leandro.
Human Services Gap Analysis	City of San Leandro, Recreation and Human Services Department	Completed in April 2017, the Human Services Gap Analysis report provides an analysis of human service needs, current human services assets with the City of San Leandro and region and areas of unmet need. The purpose of the analysis and policy recommendations is to inform the development of priorities and criteria for the City's human services program direction and decisions.
2019 Alameda County Homeless Point in Time Census	EveryOne Home	Homeless population census and analysis of existing need.
2017 Local Hazard Mitigation Plan	City of San Leandro Community Development Department	Under the San Leandro General Plan 2035 adopted by City Council in 2016, there were two sections added: emergency preparedness and hazard mitigation. The 2017 Local Hazard Mitigation Plan is an effort by the City to address these important issues in the City Planning efforts.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
San Leandro Climate Hazard Assessment (May 22, 201	City of San Leandro Public Works Department	In response to Senate Bill No. 379 - Land Use: general plan: safety element (Jackson), this report informs that public on the City's effort to incorporate climate hazards and adaptation strategies into it local hazard mitigation plan, General Plan Safety Element and other relevant plans such as the Climate Action Plan.
San Leandro ADA Facilities Transition Plan Update	City of San Leandro Engineering and Transportation Department	The 2010 ADA Facilities Transition Plan Update is the City of San Leandro's effort to comply with the American with Disabilities Act (ADA) that requires the City to reasonably modify its policies, practices, or procedures to avoid discrimination against people with disabilities. The report identifies physical barriers to accessibility in City-owned facilities and how the City may remove those barriers to facilitate the opportunity of access to all individuals.

**Table 27 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

The Alameda County HOME Consortium, which consists of the Alameda County Housing and Community Development Department (HCD) as the lead agency and the following cities of Alameda, Fremont, Hayward, Livermore, Pleasanton, San Leandro, and Union City, and the Urban County, which includes the cities of Albany, Dublin, Emeryville, Newark, and Piedmont, and the unincorporated areas of the County, met to coordinate planning efforts for the adoption of the Consolidated Planning cycle starting July 1, 2020 through June 30, 2025 and the Annual Action Plan for FY 2020-2021.

**Narrative**

## **PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

HUD Consolidated Plan regulations provide guidelines for the City to develop a Citizen Participation Plan that governs the public input and noticing process for creating the Consolidated Plan and subsequent annual action plans. The goal of the Citizen Participation Plan is to encourage broader public involvement in the planning and allocation of CDBG and HOME funds and implementation of related programs. A minimum of 2 public hearings are required with at least 1 hearing to be held before the proposed Consolidated Plan and Proposed Annual Action Plan are published for public comment.

The City conducted 2 community meetings in geographically dispersed locations to enable more citizens to attend the meetings. They were held on January 21st and 29th of 2020. These meetings were advertised through many outlets including the City website, Twitter, "San Leandro NEXT," Nextdoor.com, the City's Facebook page, posted flyers at venues such as City Hall, public libraries, and community centers, emailed to the City Manager's "Weekly Update" list serve (approx. 500 addresses including City employees, Board & Commissioners, City Council Members, and the San Leandro Unified School District employees). A press release to the City's local newspaper *San Leandro Times* prompted a news article further increasing citizen participation and input. In addition, public service providers and other organizations on the CDBG mailing list, the City's homeowners associations, and other interested parties and individuals were notified of the community meetings via both email notices and mailings. The community meetings were held to elicit public comments on what the City's housing and community development priority needs and objectives should be for the next 5 years. Finally, staff presented the information on the Consolidated Planning process to three City Commissions: Senior Commission (1/16/2020), Recreation and Parks Commission (2/5/2020), and the Human Services Commission (2/26/2020). A Priority Needs survey was distributed to participants of the 2 City-wide public meetings in addition to being distributed to the above Commission members. Surveys were available both in paper format as well as online. A web link to a [surveymonkey.com](https://www.surveymonkey.com) version of the Priority Needs survey was also emailed to the City's CDBG distribution list, which includes the African American, Asian, and Latino Business Councils, community-based organizations (CBOs), Below Market Rate (BMR) property managers, and San Leandro and San Lorenzo School Districts. Finally, links to the survey was posted on the City's website to allow those who could not attend the public meetings the opportunity to voice their opinions and concerns regarding the housing and community development needs of the City. In all, City staff received a total of 208 survey responses (14 paper survey responses and 194 [surveymonkey.com](https://www.surveymonkey.com) responses).

Notice of the availability of the Draft Consolidated Plan for a 30-day public comment period was published in the *East Bay Daily Review* newspaper on February 20, 2020. The City Council held a public hearing on March 16, 2020 to receive initial public input on the draft Consolidated Plan and draft Annual Action Plan and to begin the 30-day comment period from March 17 through April 17, 2020. Both drafts

shall be available for review at City Hall (at the City Clerk's office and City's Community Development Department), at the Main Library, and on the City's website at <http://www.sanleandro.org/depts/cd/housing/plans.asp> during the 30-day period. The public notice for the April 20 public hearing will be published in a locally circulated newspaper *East Bay Daily Review* on March 27, 2020. The Council will hold a public hearing on the final version of the Five Year Consolidated Plan and the Annual Action Plan on April 20th, 2020 City Council Meeting.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Senior Citizens	Senior Commission Meeting, Thursday January 16, 2020 at 10am at the San Leandro Senior Center (13909 East 14th Street). There were 9 commissioners in attendance , two City staff members, and one member of the public in attendance .	All but one meeting attendee commented on their observed needs in the City of San Leandro.	All comments were accepted.	



2	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish and Chinese</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Homeowner's Associations</p>	<p>The City of San Leandro held two community meetings to present the Five Year Consolidated Planning Process and receive comments on what the public observed as priority needs in the City of San Leandro. This first meeting was located at the Marina Community Center (15301 Wicks Blvd) on January 21, 2020. There were 5 community members in attendance at the meeting.</p>	<p>There was a question about if the installation of security surveillance cameras by the San Leandro Police Department was an eligible use of CDBG funds; There was a comment on the need for childcare facilities and if there was a need to re-zone any areas of the City to accommodate this need; There was a question on if the Low-Income Owner-occupied</p>	<p>All comments were accepted.</p>	
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				<p>Single Family Home Rehabilitation Program covered the cost of replacing aging sewer laterals;A San Leandro resident who attended the meeting and who is also a lawyer working for a local public interest law firm noted that her organization had recently received a spike in the number of tenants from San Leandro seeking help at</p>		
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				<p>their housing rights clinics; A San Leandro resident commented on his difficulty finding affordable housing in the City and cited Fair Housing concerns and the inadequacy of the legal services available to address his concerns; A San Leandro resident commented on the visible increase in homelessness in her neighborhood and</p>		
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				<p>wanted to know what services were available for those residents. A San Leandro resident commented on the increase in number of homelessness in the City according to the 2019 EveryOne Home Point-In-Time count and wanted to know what the City was doing in response to this issue. The resident specifically asked about if the City is contributing</p>		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				<p>ng funding to a nearby Safe Parking Program;A San Leandro resident commented on the limitations of the Rent Review and the Tenant Relocation Assistance Ordinances.</p>		

3	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish and Chinese</p> <p>Persons with disabilities</p> <p>Non-targeted/ broad community</p> <p>Homeowner's Associations</p>	<p>The City of San Leandro held two community meetings to present the Five Year Consolidated Planning Process and receive comments on what the public observed as priority needs in the City of San Leandro. This second meeting was located at the San Leandro Senior Center (13909 East 14th St). There were 8 community members in attendance at the meeting.</p>	<p>Most meeting attendees commented on their observed needs in the City of San Leandro.</p>	<p>All comments were accepted.</p>	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Non-targeted/broad community	Recreation and Parks Commission Meeting, Wednesday February 5, 2020 at 7pm at the San Leandro City Hall (Sister Cities Conference Room, 835 East 14th Street). There were 9 commissioners in attendance, two youth commissioners, one City staff member and two members of the public in attendance.	A few commissioners commented on their observed needs in the City of San Leandro.	All comments were accepted.	

5	Internet Outreach	Non-targeted/ broad community	The City created a Community Priority Needs Survey through the internet portal SurveyMonkey.com. The City also distributed hard copy versions of the survey to the following community locations: San Leandro Senior Center, Marina Community Center, San Leandro Main and all branch libraries, history museum, and affordable housing site managers. Additionall	The City has received XX survey responses from this website.	All comments were accepted.	<a href="https://www.surveymonkey.com/r/SL_FY2020-2024_Consolidated_Plan_Survey">https://www.surveymonkey.com/r/SL_FY2020-2024_Consolidated_Plan_Survey</a>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			y, the City posted the link to the survey to it's social media accounts on Facebook, Twitter and Nextdoor.			

6	Email Outreach	Non-targeted/ broad community	The City distributed via email the link to the Community Priority Needs Survey SurveyMonkey.com website to a wide range of recipients. Email distribution lists included Housing Services Division interested parties, Homeowner's Associations, social service agencies, and everyone who has contacted the City with housing and community development	The City has received 208 survey responses from this website.	All comments were accepted.	<a href="https://www.surveymonkey.com/r/SL_FY2020-2024_Consolidated_Plan_Survey">https://www.surveymonkey.com/r/SL_FY2020-2024_Consolidated_Plan_Survey</a>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			<p>questions. In total approximately 750 emails were sent a link to this Survey.</p>			

**Table 28 – Citizen Participation Outreach**

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	PLEASANTON	
CDBG Administrator	PLEASANTON	City Manager / Housing Division
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 29 – Responsible Agencies

### Narrative

### Consolidated Plan Public Contact Information

**PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)**

**1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 30– Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?

**Table 31 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

**Narrative**

**PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)**

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>

**Table 32 – Citizen Participation Outreach**